Education Portfolio Priorities (Including the Education Covenant & Commitments) January – December 2013

Spring Term Update May 2013

Draft until after PDS Committee comments

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The London Borough of Bromley Education Covenant

This Covenant compliments our 17 Education Commitments approved by the Full Council on 21 January 2013

Our 17 Educational Commitments set out this Council's educational philosophy and general principles. In those Commitments we make it clear that the LEA working with Governing bodies welcome and encourage all schools to become Academies with all the independence of action that such Academy status brings. We support the creation of new Free Schools and the expansion of selective education. Three Free Schools have only recently been approved to open in the north of the Borough.

We are mindful of the fact that education in this Borough is being provided through public funds, in buildings which in many cases were paid for by the local community or by the churches and with public support to provide an education for the children of the Borough and surrounding area We as a Council and indeed as a community all have an obligation to children and young people and we outline our commitments to them and our expectation of them below.

As a Council:

We retain more than 250 statutory educational duties including some major overarching responsibilities. As the civic leader of the community, we have a duty to the residents of the borough: to ensure that there are sufficient school places; that the quality of the education provided is of the highest standard; that our children leave school prepared for a successful and fulfilled adult life; and that our young people are able to play their part as citizens in a democratic, economic prosperous Britain.

For Parents:

We will provide a choice of good and outstanding schools (including academies and Free Schools) in which your children can thrive socially and academically. In return, we expect you to support your children by ensuring they attend school, behave well, undertake school and homework, and co-operate with school staff.

For Pupils:

We will work to ensure that your school provides a first rate education suited to your needs in safe and secure buildings. In return, we expect you to attend regularly, work hard, be well behaved and co-operate with your teachers.

Of School Governors:

Rightly we are very grateful for the voluntary service you give to your community as Governors. Your school or academy will give you access to high quality training and development to enable you to do your job well. In return, you will be expected to take an active part in the governance of your school, ensuring that it delivers a high quality education in a safe and secure environment, providing good value for public money.

For School Leaders:*

To work with children and young people is a huge privilege. We expect all our schools to co-operate with the local authority in delivering on the five outcomes given in Every Child Matters:

- Be Healthy
- Stay Safe
- Enjoy and Achieve
- Make a Positive Contribution
- o Achieve Economic Wellbeing

For Residents:

We will ensure: that there are sufficient school places in the borough; that schools are monitored to ensure a high quality of education and behaviour; and that there is value for money provided to the tax payer. In return, we hope that you will support your local school in fundraising, charitable and other activities to support the wider community they serve.

For Local Business:

We will encourage schools to ensure: that pupils leave school well equipped for the world of work; and that they have the skills and attributes to be good citizens. In return, we hope that you seek to employ local young people wherever appropriate and provide Saturday part-time work or work experience where possible. We will also encourage and welcome applicants from local businesses to play an active role as school governors.

* Academies

Academies have a Section 10 of the Children Act 2004 duty to co-operate with the LA to ensure children's well-being. The LA has a duty under Section 11 of the Children Act 2004 to safeguard children in its area.

There is a statutory obligation on academies to co-operate with LAs pursuant to Section 10 of the Children Act 2004; Section 10 provides for "co-operation and well-being".

It is considered that such obligations do not interfere with an academy's independence; the creation of an academy does not rid the LA of its (pre)existing obligations regarding the welfare of children. Academies should view this in the spirit of co-operation rather than bureaucracy.

(We would expect that this duty to co-operate would include the provision of statutory information and data to the Council.)

Education Commitments (*not specifically covered by an action within the 2013 Plan)

Commitment	Portfolio Plan Priority May Update
General Principles we	
believe in the right of parents (where practicable) to have as much choice of schools as possible including faith schools;	Promote educational opportunity in the borough ensuring all families have a choice of good and outstanding schools and early years providers; Work with governing bodies, the Department for education and others to expand popular and successful schools and create additional early years capacity;
will support and encourage all Bromley LA schools to convert to academy status;	Support all maintained schools to enter into the academy programme to allow them to benefit from the opportunities it presents; Use the academy and Free School programme to promote and develop further that choice;
3. support the creation of 'Free Schools' and, where appropriate, will encourage local parents to apply for one;	Use the academy and Free School programme to promote and develop further that choice; Encourage parents, faith groups and others to work with the borough to increase the range & diversity of the outstanding schools on offer;
4. will continue to support the expansion of selective education, including Grammar Schools, particularly in the central and northern part of the Borough;	Work with governing bodies, the Department for education and others to expand popular and successful schools and create additional early years capacity; Use the academy and Free School programme to promote and develop further that choice;
5. will continue to improve the provision of SEN education in the Borough;	Ensure those pupils with special educational needs have good outcomes;
6. support the concept of an education voucher system which gives additional support to children with different educational needs, including academically gifted pupils;	*Ensure those pupils with special educational needs have good outcomes;
 will continue to encourage all Bromley secondary schools to ensure that all suitable pupils are prepared for the universities which best meet their aspirations; 	Ensure high quality provision continues for those leaving school and others over the school leaving age whether through preparation for employment, apprenticeships or higher education;
8. support the concept of a University Technical College (UTC) providing high quality technical education for 14-19 year olds;	*Ensure high quality provision continues for those leaving school and others over the school leaving age whether through preparation for employment, apprenticeships or higher education;
9. support the creation of 'modern apprenticeships' for a wide variety of skilled trades;	Ensure high quality provision continues for those leaving school and others over the school leaving age whether through preparation for employment, apprenticeships or higher education;
10. support the concept of 'lifelong learning' and the important work of adult education.	Ensure high quality provision continues for those leaving school and others over the school leaving age whether through preparation for employment, apprenticeships or higher education;

Within the remaining Maintained sector we will	
11. support schools in ensuring that all teachers and other staff are competent in their role;	Promote educational opportunity in the borough ensuring all families have a choice of good and outstanding schools and early years providers;
12. support schools in maintaining good discipline;	Promote educational opportunity in the borough ensuring all families have a choice of good and outstanding schools and early years providers;
13. work to improve school governance;	Work with governing bodies, the Department for education and others to expand popular and successful schools and create additional early years capacity;
14. work to improve the chances for underperforming children particularly in the early years and primary years and will work to encourage the continuing development of high quality early year provision in the Borough through existing and new private and voluntary providers;	Promote educational opportunity in the borough ensuring all families have a choice of good and outstanding schools and early years providers; Work with governing bodies, the Department for education and others to expand popular and successful schools and create additional early years capacity;
15. encourage schools to identify children with exceptional talents or academic ability and ensure that their needs are provided for;	*Ensure those pupils with special educational needs have good outcomes;
16. support changes to improve the quality and rigour of the exam system;	Promote educational opportunity in the borough ensuring all families have a choice of good and outstanding schools and early years providers;
17. support measures (including reading through Phonics) to ensure that no child leaves primary school unable to read and write English and without a good competence in basic maths.	Promote educational opportunity in the borough ensuring all families have a choice of good and outstanding schools and early years providers;

Promote educational opportunity in the borough ensuring all families have a choice of good and outstanding schools and early years providers; Education Commitments 1, 11, 12, 14, 16 and 17
This will be achieved by:

		Actions for 2013	
Aims	Spring Term	Summer Term	Autumn Term
Undertake a re-categorisation of schools based on risk and agree intervention and support to ensure improvement in under- performing schools.	Obtain Portfolio Holder decision re: process and criteria for categorising schools. This will include transparent data and risks and a communications plan for all stakeholders.	Preparation for categorisation exercise (following results) will be undertaken.	Communication to all head teachers and chairs of governors on the outcome of the categorisation exercise.
Lead Officer: Nina Newell	Refresh the Primary Schools Advisory Group PSAG (senior lead officers) to: • support under performing schools against agreed criteria; • provide governance/ financial framework; • review school's data;	Planning for the programme of intervention and support to the identified under performing schools will commence.	The programme will be finalised for intervention and support to the identified under- performing schools.
	Provide ring fenced resources to support action plans in under-performing schools. Monitored by PSAG.	Update on under-performing schools reported to Education PDS.	Improvements to under- performing schools reported to Education PDS.
	Alert head-teachers, governors and Members to changes in how data will be presented with the practice of anonymising ceasing and openness: in data presentation & transparency; in categorisation and processes; with schools causing concern & intervention.	Organise and run challenge meetings with the head teacher and chair of governors for schools causing concern (half termly).	Organise and run challenge meetings with the head teacher and chair of governors for schools causing concern (half termly).
	Restructure of the school improvement service to ensure a focused intervention team on high priority schools.	Half termly team meetings with report back to PSAG.	New efficient service delivery. Half termly team meetings with report back to PSAG.

This will be achieved by:			
Actions for 2013			
Aims	Spring Term	Summer Term	Autumn Term
Spring Term Update May 2013 Green all actions completed	The Portfolio Holder endorsed a more oper schools and the proposals to categorise sc Authority may have about an individual sch Following this meeting all head-teachers ar system. PSAG has been refreshed and its first mee allocated to 24 schools (8 schools receiving presented to PDS in the Autumn Term. The school improvement service has been categorised as 'high priority' and where integrating with the head-teacher and gove support, additional resources and regular in capacity to ensure improvements.	hools and inform key stakeholders of an ool at the Education PDS Committee or and governors were informed of these charting held a schedule of follow up meeting intensive, 10 medium and 6 light supportestructured from April 2013 to provide ervention is deemed necessary. The sereming body to address the agreed areas	ny concerns that the Local in the 23 rd January 2013. anges via the school circular ags are arranged. Funding ort). A further report will be support to schools vice will work in close is for improvement, providing
NEW AIM Undertake a programme of support and challenge (based on the risk categorisation methodology) for early years providers categorised as satisfactory or less to ensure provision of high quality services. Lead Officer: Nina Newell	Identification of how the methodology agreed by the PH for under performing schools can be used to assess and support Early Year's providers.	Alert early years providers to the changes in how data will be presented with the practice of anonymising ceasing and openness: in data presentation & transparency; in categorisation and processes; with providers causing concern & intervention.	Update on providers who are satisfactory or less reported to Education PDS.
		Planning for the programme of intervention and support.	The programme will be finalised and implementation will commence.
		Organise and run challenge meetings with the providers identified.	Organise and run challenge meetings with the providers identified.

This will be achieved by:					
	Actions for 2013				
Aims	Spring Term	Summer Term	Autumn Term		
Spring Term Update May 2013 Green action completed	There are currently 15 providers identified a outstanding. The following work has been a linitial visits by officers to devise action plan delivered depending on the level of need in progress and to assess the success criteria action plans and to discuss exit strategies are From September a Bromley Quality Improvisettings and group workshops. Workshops	done so far: as with clear timescales for development individual settings. Monitoring visits fro a of the action plans. From July, final vis with individual settings. rement Programme will be in place with	t. Support visits and training om LA officers to track sits to sign off actions on the focussed support in individua		
Ensure that effective Behaviour Services are in place. Lead Officer: Jo Twine	Behaviour Services working party (BSWG) to determine future structure. Delegation of the dedicated schools grant (DSG) funding to PRUs and change of governance.	Produce outline business case based on the options agreed (at last BSWG) and report to the July BSWG meeting. Finalise full business case and present to Portfolio Holder for decision at the September Education PDS meeting.	Implement new efficient service delivered (Oct 13 – March 14.		
Spring Term Update May 2013 Green all actions are on track	At its May meeting the Behaviour Services (these are reflected in the actions above). the service it agreed that outline business options is available on this agenda for information. The funding and line management response	The working group considered 13 optio cases would be developed for eight optimation (Report ED13067).	ns for the future delivery of ons. A report detailing these		
Review the efficiency of admissions to schools and the service provided to parents. Lead Officer: Iain Johncock	Consider proposals for restructure and future delivery of service.	Restructure and changes to service delivery.	New efficient service delivered.		

Promote educational opportunity in the borough ensuring all families have a choice of good and outstanding schools and early years providers; Education Commitments 1, 11, 12, 14, 16 and 17

This will be achieved by:

Actions for 2013

Aims

Spring Term
Summer Term
Autumn Term

Spring Term Update May 2013
Amber work has commenced

Other local authority models explored and report being prepared for the portfolio outlining potential models including the use of more online by default applications with appropriate support to residents who may not be able to access online facilities.

We will measure achievement by:

Zero schools will be causing concern by 2015

No school will remain in a high priority category for more than 18 months

Work with governing bodies, the Department for education and others to expand popular and successful schools and create additional early years capacity; Education Commitments 1, 4 and 13

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		Actions for 2013	
Aims	Spring Term	Summer Term	Autumn Term
Implementation of the Primary Schools development plan (including expansions) will provide additional reception places by 2014 and beyond. Lead Officer: Iain Johncock	Undertake statutory consultation processes relating to the 3 primary schools identified in development plan (Bromley Road Infant School Worsley Bridge Junior School and Keston CE Primary). Additional places identified to ensure offers made to all on time applicants.	Decisions made by Portfolio Holder based on consultations and representations.	Necessary funding secured for capital building works – works commence. Churchfields and Riverside expansions will have been completed providing additional places.
		Place Planning commences with consideration of 2014 and beyond.	The place planning working group will report its findings and any statutory consultations will be prepared.
	Notification of the capital allocation for basic needs funding. Allocation will be reviewed in light of this and the projects identified in the primary school expansion programme.	Monitor and review the primary school capital programme. Report to Education PDS.	Monitor and review the primary school capital programme. Report to Education PDS.
Spring Term Update May 2013 Green actions completed	at the March Education PDS meets range at Bromley Road Infant Scho through Primary Schools with effect additional 'bulge' year of one form the response to the consultation by school sites for permanent expans	(informal) for the three schools and proing for decision, which was to agree the col and Worsley Bridge Junior School at from 1 st September 2014 and to agree of entry for the academic year 2013/14 y local residents that serious consideration. At the same meeting a contingent quired building works to achieve the academic year 2013/14 to 100 t	e proposed change of age so that both schools become allee the expansion for an 4 at Keston and that following ation be given to alternate cy of £700,000 basic needs

This will be achieved by:				
Actions for 2013				
Aims	Spring Term	Summer Term	Autumn Term	
	Worsley Bridge brought forward to being held in abeyance pending real In addition work has been underta primary school in the borough (no	ey Road and Worsley Bridge in June 20 September 2013 to provide additional esolution of site and planning issues. ken to complete a business case for a wapproved as Harris Bromley Free So to the shortfall of places, (in addition to tainable solution)	new build two form entry chool) and to identify other long	
	tinough baige diaboos, not a bas	tallable colution).		
Development of the strategic plan to create additional secondary school places 2016 – 22 (inc feasibility study)	Continue consultation with all Secondary Head-teachers and Governor representatives on inhouse expansion and VFM exercise.	Undertake a gap analysis of missing provision to support Portfolio Holder's strategic decision making.	Update Education PDS on the implementation of the strategic plan.	
Lead Officer: Iain Johncock		Present a feedback report to the Secondary Head-teachers' Forum on the initial proposals for teaching expansion.	Report to Education PDS on the future landscape re: Secondary School expansion 2016 - 22.	
		Consult on potential proposals for secondary expansion.		
Spring Term Update May 2013 Green Action completed Feedback action moved to Summer Term	looking at existing capacity, space	aving discussions with head-teachers, and economy planning. This will be pertember with the proposed bid being p	resented as a consultation to a	
The LA statutory appointed Governors have a leadership role in promoting educational opportunities within Bromley schools.	Set up a member officer working group to examine the role of LA Governors. Report on Effective Governance	Revisit the role of LA Governors and discuss how to support and communicate with this key group of Governors on Council's vision for education by opening discussions	Implement any changes following discussions. Including communication, information systems, training etc	

Work with governing bodies, the Department for education and others to expand popular and successful schools and create additional early years capacity; Education Commitments 1, 4 and 13 This will be achieved by: Actions for 2013 **Spring Term Autumn Term Summer Term** Aims Lead Officer: Alicia Mundy at the Governors Forum. to be presented to the Education PDS committee. **Spring Term Update May 2013** A report was presented to the Education PDS committee on the 23rd January 2013. The group has met twice and will be meeting again during the Summer Term the report from the working group will be Green All actions have been completed presented at the September Education PDS meeting. **NEW AIM** Identify providers of the required Undertake the identified work with Prioritise how the capital quality within the geographical funding will be spent to ensure Build capacity to deliver an additional 600 providers to achieve the required areas where increased capacity that facilities in good and places for two year olds within the private, increase in places and hours by voluntary, independent and maintained will be required and determine September 2013. outstanding provision are early years provision by September 2013 additional capacity available. prioritised. Streamline processes to integrate Target quality support on those Lead Officer Nina Newell satisfactory providers within with those used for 3 and 4 year old these areas to improve the funded places. quality of the provision. Identify the process changes which will be needed to integrate and streamline with that used for 3&4 year old funded places. 383 places have been created for 2 year olds at 58 early years settings and 13 with childminders. 215 **Spring Term Update May 2013** confirmed vacancies are available from September 2013. 197 in EY settings and 15 with childminders. Green actions underway There are also 229 children already approved and placed. This gives a total of 444 places already for the Autumn Term. The Autumn places are provided by 110 providers 12 of which are childminders. Parents can apply for a place online through the Bromley website or complete a paper referral. Following a recent mail out to eligible families using information provided by the DfE we are currently receiving 30 online and 30 paper referrals a week. We will measure achievement by: All resident children are able to receive a school place within published timescales Update: all the children who applied for a primary place on time received a school place of the 3820 children 76% received their first choice (compared to 78% last year) and 5% were directed. New Increase the

number of early years places from 1500 by September 2014

	gramme to promote and develop furthe	er that choice; Education Commitm	ents 2, 3 and 4
This will be achieved by:			
Actions for 2013			
Aims	Spring Term	Summer Term	Autumn Term
Use the expansion programme feasibility study to explore Free School opportunities. Lead Officer: Jo Twine	Continue discussions with Department of Education and academy sponsors regarding plans for Free Schools in the borough. Report to Education PDS updating on Free School submissions.	Continue to seek-out potential sites for Free Schools and look to work with at least one new provider a year. Report to Education PDS updating on Free School submissions.	Continue to seek-out potential sites for Free Schools and look to work with at least one new provider a year. Report to Education PDS updating on Free School submissions.
Spring Term Update May 2013	site not known The Harris Aspire Free School offering a	E, three Free Schools were approved entry (60 places per year) All through Secondary entry (60 places per year) All through partnership with the Council for Britishasses, one Year 1 class and one Year	in May 2013, to open in Primary Free School - on the Primary Free School – Bromley h Teachers) Two forms of 2 class in September 2014 –
Promote partnership working for school improvement. Ensuring that school improvement opportunities are sustained into the future (VfM). Links to first priority Lead Officer: Nina Newell	Further develop relationships between schools, including academy group models by facilitating meetings and supporting partnership working.		

This will be achieved by:			
	Setup the school bidding process for funding opportunities for cross school teaching and learning programmes and devise monitoring framework to enable progress to be reported.	Successful partnership plans will commence being implemented.	
	Schools prepare bids and plans for securing the funding opportunities.	Commence monitoring of plans to ensure improvements and VFM.	End of autumn term reports to AD Education on impact of the school improvement strategies.
Spring Term Update May 2013 Green Actions underway as planned	Applications to convert to academies are and formal partnerships have been put ir school support. Evidence that heads are	place (including academy chains) to	embed and codify school to

We will measure achievement by:

All schools involved in a collaborative developing structure and capacity to move forward to become academies. Three or more Free School providers exploring opportunities within Borough (at least one in house provider). Ofsted measure - 80% of good or better teaching.

Support all maintained schools to enter into the academy programme to allow them to benefit from the opportunities it presents; Education **Commitment 2** This will be achieved by: **Actions for 2013 Spring Term** Summer Term **Autumn Term Aims** Ensure internal capacity to support Provide project management Link with DfE for discussions on Link with DfE for discussions on strategic plan. support (recruit/ identify project resources following any capacity resources following any capacity manager) to schools converting. shortfall. shortfall. Lead Officer: Tessa Moore Map out potential school groups and host a FASNA road show for HTs/COGs/Finance Reps **Spring Term Update May 2013** Dedicated project manager recruited and been leading on this area since DATE. All areas mapped and Green all actions completed road shows hosted to date. During the spring term there has been significant developments including 3 schools are in the process of converting by 1st September 2013; 8 schools have formed a chain and have commenced consultation with parents (with most having submitted an application to DfE to covert. A further ten schools have notified the LA of their intent either to convert to Academy status or to undertake consultation on conversion to academy status. Promote different academy models Put in place an operational Link operational support plan to Link with DfE on 2013/14 including – umbrellas, MATs, sponsors, support plan for under performing categorisation and involve operational support plan schools to become sponsored governors in decisions and following autumn term and federations. sponsorship. categorisation process. academies. Lead Officer: Jo Twine **Spring Term Update May 2013** The school improvement service has been restructured from April 2013 to provide support to schools Green all actions are underway categorised as 'high priority' and where intervention is deemed necessary this includes supporting those schools who are converting to become academies. Work has been done with schools to identify strengths and weaknesses; supporting the application process; broker partnerships; advising on academy structures; school to school support arrangements; advice and guidance on required functions i.e. insurance, procurement and HR.

This will be achieved by:				
Develop the Bromley Adult Education	Make preparations for the new	Deliver the NQT programme and	Launch additional training and	
College (BAEC) to include a workforce development strand.	programme to incorporate the training elements that will move	the Governor Training Programme from April 2013.	CPD programme for academic year 2013/14.	
	from the EDC.	Davidan CMD sources for next		
Lead Officer: Carol Arnfield		Develop SWD courses for next year, training website and plan additional money/CPD offer for academic year 2013/14.		
Spring Term Update May 2013 Green Action completed	Physical relocation from the EDC Preparation for the training to star	has taken place with all teaching and le t in Summer term completed.	earning resources relocated.	

December 2015 all Bromley schools that are financially viable will be academies.

December 2015 all remaining maintained primary schools (small schools) will be in discussions with the LA on Federations/sponsors.

The range of models will include standalone convertors, MAT, Umbrella Trusts, informal partnerships, Federations and sponsored academies.

Encourage parents, faith groups and others to work with the borough to increase the range & diversity of the outstanding schools on offer; Education Commitments 3

This will be achieved	/ed	bv:
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	Actions for 2013		
Aims	Spring Term	Summer Term	Autumn Term
Work with the Diocese of Rochester to enable the C of E cluster of schools to move forward to become academies. Work with the Archdiocese of Southwark to enable the Catholic cluster of schools to move to become academies. Lead Officer: Iain Johncock	Continue dialogue with both the Diocese and Archdiocese with formal meetings planned for early in 2013.	Undertake identified actions to support conversion to academies.	Ensure at least 3 of 8 conversions by Autumn 2013. Ensure at least one additional conversion by Autumn 2013.
Spring Term Update May 2013 Green good progress has been made with this action		nversion of the C of E and RC clusters all the RC schools will have converted	
Work with the Diocese of Rochester to undertake the secondary expansion feasibility study (links to priority 2)	Continue the dialogue with the Diocese at the formal meeting planned for early in 2013.	Ensure that the information from the Diocese is included in the gap analysis to support Portfolio Holder's strategic decision making.	Include an update of the proposals to Education PDS in the implementation of the strategic plan report.
Work with the Archdiocese of Southwark as to the feasibility of a Catholic secondary school within the borough. Predictions based on the baptism records and primary expansion programme. Lead Officer: Ian Johncock	Continue the dialogue with the Archdiocese at the formal meeting planned for early in 2013.	Strategic discussions with Executive Director and representatives from Southwark. Ensure that the information from the Diocese is included in the gap analysis to support Portfolio Holder's strategic decision making.	Possible consultation process. Include an update of the proposals in the report to Education PDS on the implementation of the strategic plan.
Spring Term Update May 2013 Green good progress has been made		relates to the priority 2 (covered earlier rategic plan to create additional secon	

Encourage parents, faith groups and others to work with the borough to increase the range & diversity of the outstanding schools on offer; Education Commitments 3

	Actions for 2013		
Aims	Spring Term	Summer Term	Autumn Term
Ensure that the good working relationship continues with the Diocese and Archdiocese through open dialogue and challenge during the categorisation process and intervention in underperforming schools. Lead Officer: Nina Newell	Obtain Portfolio Holder decision re: process and criteria or categorising schools. This will include transparent data and risks and a communications plan for all stakeholders.	Explore with Diocesan representatives any sponsored arrangements for CE and RC schools causing concern.	Work with DfE and Diocesan representatives on sponsored academy programme for UP church schools.
Spring Term Update May 2013 Green Action completed	The Portfolio Holder endorsed a more open and transparent process for sharing information with and between schools and the proposals to categorise schools and inform key stakeholders of any concerns that the Local Authority may have about an individual school at the Education PDS Committee on the 23 rd		

January 2013. Following this meeting all head-teachers and governors were informed of these changes

We will measure achievement by:

100% Church of England schools converted under MAT or 'chain' arrangement with relevant Diocese by December 2015. 100% Roman Catholic schools converted under MAT or 'chain' arrangement with relevant Diocese by December 2015.

via the school circular system.

This will be achieved by:	1	1 1 6 0010	
	Actions for 2013		
Aims	Spring Term	Summer Term	Autumn Term
Build the work of the Pathfinder project and implement workstreams to provide an integrated pathway for children and young people and their families ensuring a smooth transition to the new SEND framework. Lead Officer: Helen Norris	Test the new Single Education Health & Care Plan, assessment, threshold and resource processes, with the 50 Pathfinder registered families.	Establish Single Plan for complex needs beyond initial cohort. Disseminate process and threshold guidance linking the local offer and national Pathfinder requirements on emerging new SEND code of practice.	Rollout the Single Plan for complex needs including nationally agreed Pathfinder modifications. Prepare for full delivery by September 2014.
	Agree Pathfinder Phase 2 targets with DfE, including consideration of additional DfE funding through Pathfinder Champion status.	Adjust Pathfinder workstream action plans in line with national guidance.	Deliver Phase 2 agreed targets.
Spring Term Update May 2013 Green actions underway as planned	As part of the Pathfinder grant target requirements we have 68 signed up families undergoing an EHC plan across the 0-25 age range. The targets for delivery of 2013/14 Pathfinder and Champion activity have been set by the DfE. Bromley's joint bid with Bexley for Champion status was one of only 9 national Pathfinder Champion bids selected. Funding for the Pathfinder and Champion Programmes via a DfE grant has been agreed.		
Develop an accessible directory of services for children, families and young people with SEND across Education, Health and Care. Lead Officer: Andrew Royle	Develop the "local offer" by using the MyLife Web Portal to provide information for key transition points.	Test the Web Portal with families, children and young people, together with those in supporting roles to ensure fit for purpose.	Rollout the Web Portal to Bromley families, service users and providers.
Spring Term Update May 2013 Green action is underway as planned	Bromley Parent Voice is working with the Pathfinder project to develop the local offer in line with the lates Government guidance. Initial work has commenced on the technical solution through the department's existing web portal Bromley MyLife. Baseline service mapping completed.		

Ensure those pupils with special education This will be achieved by:	inonar needs have good outcomes,		
Actions for 2013			
Aims	Spring Term	Summer Term	Autumn Term
Through the statutory review processes and working in collaboration with partner agencies continue to reduce statements for high incidence low level needs (mild to moderate learning and social and emotional needs, literacy and numeracy needs) by transferring the responsibility	Undertake stakeholder engagement (schools and families) about the changes resulting from the Implementation of the Education Funding Reform.	Develop a system to deliver flexible support to meet needs without the requirement of statutory processes. Cease statements for all pupils with low level needs below £6K.	Ensure processes are in place to deliver flexible support to meet needs of those below the threshold for the Single Plan.
to schools. Lead Officer: Mary Cava	Implement cycle of review of all low level statements (400) Ensure that the Pupil Resource Agreements are in place at foundation stage for children with high level but not complex needs to lessen the need for a statement.	Continue to undertake cycle of review of all low level statements (400)	Continue to undertake cycle of review of all low level statements (400)
Spring Term Update May 2013 Green actions underway	Meetings held with SENCOs, schools forum and head teachers. Bromley Parent Voice held a conference for families in March to explore the planned changes to statements and pupil resource agreements. A cycle of review of all low level statements commenced in March and is continuing into Summer and Autumn Terms. All low level statements will be monitoring statements by December 2013.		
Expand 2 special schools to extend good practice and high quality provision (ASD) and continue to monitor and plan for primary/ secondary expansion.	Public consultation to increase number of ASD specific places at the Glebe School proposal.	Decisions made by Portfolio Holder based on the Glebe School consultations and representations. Work to commence once approval	Continuation of the Glebe School building works.
Lead Officer: Mary Cava	Building works to be undertaken to deliver additional capacity (Riverside).	given. Riverside building works ongoing.	Extra year 7 specialist autism class at Riverside
Spring Term Update May 2013 Green actions underway as planned	Outcome of the Glebe School expansion consultation was reported to Education PDS on the 23 rd January 2013 the Portfolio Holder agreed to the proposed expansion of Riverside School by 52 places. Statutory notice published June 2014. Riverside building works are on course and budget.		

This will be achieved by:			
	Actions for 2013		
Aims	Spring Term	Summer Term	Autumn Term
Respond to the increasing numbers of children with complex and enduring needs by ensuring that provision and support is targeted. Lead Officer: Mary Cava	Report back on Autumn audit of all specialist provision to inform place planning. Ensure robust planning for appropriate high quality places.	Analysis from audit used to inform place planning. Work with specialist support and school improvement services to ensure quality and sufficiency of provision.	Annual autumn audit of special schools & specialist provision. Plan and deliver specialist places for pupils identified with complex and enduring needs.
Spring Term Update May 2013 Green Action completed	Findings from the audit were presented to the Member Officer Working Group SEN in February. This data is used to inform Place Planning and where necessary increased capacity i.e. Riverside and Glebe.		
Enable young people with more complex Learning Difficulties and/or Disabilities (LDD) to live, learn and work within their own community by developing the Bromley offer Lead Officer: Debi Christie	Building works continue at Bromley College to remodel the facilities for young people with LDD. Work with a small cohort of young people with more complex needs to develop personalised and flexible packages to enable them to remain within Bromley.	Building works at Bromley College completed Individual packages developed for young people across Education, Health and Care	Young people move from school to further education and/or work opportunities with support packages in place
Spring Term Update May 2013 Green Actions completed and underway as planned	stakeholders invited. Continuing to w EHC Plan with young people and fan health (where relevant) to put togeth at Bromley College, September 2013	and formal launch will take place on ork with the small cohort of young peonilies, together with working alongside or holistic packages for the young people. All young people and their families I (PfA) Coordinators and feel confiden	ople. Currently developing the social care, education and ople in preparation for their start are engaged and working well
Support children and young people in care, their cares and social workers through school finding, personal education plans, additional learning	Continue review of LAC statements. Provide time-limited professional	Offer one day communication INSET for teachers and support workers. Provide time-limited professional	Evaluate Reading Project with a view to extending to children with SEN and specialist provisions.

		Actions for 2013		
Aims	Spring Term	Summer Term	Autumn Term	
support and monitoring progress/ achievement. Lead Officer: Helen Priest	support to schools with high numbers of LAC with SEN.	support to schools with high numbers of LAC with SEN and identify training needs for academic year 2103/14.		
Spring Term Update May 2013 Actions underway as planned	The reviewing of Statements of SEN for looked after children is ongoing with the Looked After Children Advisory Teacher attending all SEN reviews. Priority has been given to children with plans for adoption other planned placement moves to ensure that the most appropriate provisions are identified. Support in schools where there are high numbers of looked after children has been successful and there are plans for this to continue. Teachers and support staff have been given training on the use of specialic communication equipment and advice on working with individual children.			

We will measure achievement by:

December 2013:

- The draft Local Offer for children with special educational needs with be agreed and established with partner agencies and parents, and this will be readily available for parents to access via website and in hard copy. NOTE A draft Pathfinder local offer will be in place by March 2013.
- Statutory Annual Reviews carried out on all low level funding statements within 12 months statements below 6K cease or replaced with a monitoring statement
- Audit of children with complex needs completed to inform and arrange appropriate in-borough placement. All children in KS1 & 2 with complex SEN maintained in specialist in-borough placement. Additional unit places to be established within 12 months.

September 2014:

- 3 new specialist classes open in Bromley special schools (Riverside by Sept 2013). Reduction in reliance on out borough placements for ASD complex and Aspergers Syndrome
- the Single statutory Education, Health and Education Plan (EHC) will be in place for those children with the most complex and enduring needs including Pathfinder modifications.

Plan for 12 extra complex needs places for the school year 2013/14.

This will be achieved by:			
Aims	Spring Term	Actions for 2013 Summer Term	Autumn Term
Aiiiis	Spring reini	Summer Term	Autumii Term
Development of Raising the Participation Age (RPA) Strategy, Action Plan and Commissioning priorities agreed by all key partners Lead Officer: Paul King	RPA strategy presented to Education PDS committee for sign off by the Portfolio Holder.	Consultation with stakeholders on RPA Strategy Action Plan and agreement of Commissioning priorities.	RPA strategy progress report to December 2013 Education PDS.
Spring Term Update May 2013 Green Action has been completed	identifying 6 strands of work incle transition and tracking; Establish	uding: Understanding the cohort; I ing support mechanisms; Identifyi	cation PDS committee in March 2013, Determine local priorities; Managing and meeting provision needs; ess will be presented to the PDS in
Ensuring that the local authority has an overview and is able to publicise the support that is available to young people in Bromley to enable them to participate in Education, Employment and Training (EET). Lead Officer: Paul King	Review the promotion of the support available to young people in Bromley to enable them to participate in EET (including the impartial careers education and guidance that is available to them in Bromley schools and colleges).	Ensure that the information provided by the Borough accurately and comprehensively reflects the full range of support available to young people in Bromley to enable them to participate in EET.	
Spring Term Update May 2013 Green Action has been completed	Web content relating to the promotion of employment and training opportunities has been reviewed. Working group set up to provide updated web content by end of July 2013.		
Providing additional support to young people who are identified as at risk of or who are not participating remain in education, employment and training (NEET).	All young people that have been identified as needing additional support to participate in EET are allocated to a named worker within the	Ensure that all identified young people in year 10 are being supported to continue in EET at the end of Year 11.	Work with identified young people in yea 9 to consider course choices available as a basis for making transition. Verify that all identified year 11/12 school

Ensure high quality provision continues for those leaving school and others over the school leaving age whether through preparation for employment, apprenticeships or higher education; Education Commitments 7 – 10

This will be achieved by:		1 1 6 0010	
		Actions for 2013	
Aims	Spring Term	Summer Term	Autumn Term
Lead Officer: Paul King	Bromley Targeted Youth Support Programme. Continue to support access to non-LBB resources that help to increase participation in EET (e.g. Youth Contract, Princes Trust and ESF funded employability support programmes).	Ensure that all identified young people in year 11/12 will be making successful transition at end of school and college year.	leavers have made a successful transition. Ensuring that those requiring additional support are allocated to a named worker within the Bromley Targeted Youth Support Programme.
Spring Term Update May 2013 Green Actions are completed and underway as planned	129 young people identified as needing additional support are receiving intensive support from the Bromley Targeted Youth Support Programme. Web content relating to the promotion of employment and training opportunities has been reviewed. Working group is also reviewing signposting to all non LBB resources (see update above).		
Support young people to remain in education, employment and training (particularly young people who are in or leaving care, known to the YOT or have a disability) through the targeted information, advice and guidance (IAG) support programme. Lead Officer: Paul King	All young people that have been identified as needing additional support have a named worker within the Bromley Youth Support Programme.	Support all identified young people in year 10 to start working on college applications.	Work with identified young people in year 9 to consider course choices available.
Spring Term Update May 2013 Green Actions are underway and are on track as planned	out of the 87 LAC & Care Leaver received intensive support. Office	rs identified have been worked wit	naintain scrutiny of the participation of

Ensure high quality provision continues for those leaving school and others over the school leaving age whether through preparation for employment, apprenticeships or higher education; Education Commitments 7 – 10 This will be achieved by: Actions for 2013 **Spring Term Autumn Term Aims Summer Term** Ensuring the Borough's participation Review Borough's present Implement any changes Trial the application of RONI as a basis information and tracking services are arrangements for monitoring required to ensure that the for targeted early intervention work. participation for those leaving comprehensive and, in particular, that Borough's participation they provide a practical basis for school and others over school information and tracking identifying and supporting young services are comprehensive leaving age. people who are at risk of not and able to support the timely Conduct an analysis of present participating in EET or who are NEET. identification of young people cohort of young people who who are at risk of not Lead Officer: Paul King have been long term NEET to participating in EET or who are determine a set of Risk of NEET. NEET Indicators (RONI) in order to provide a basis for Consult with schools and early intervention activity with colleges on the outcome of current school and college RONI analysis as a basis for agreeing a trial to introduce cohorts. RONI as a basis for targeted early intervention work. **Spring Term Update May 2013** A detailed analysis across a range of factors for 51 young people who have been long-term NEET has been Green Action has been completed undertaken. Initial findings indicate that the cohort has significantly higher rates of a) fixed term exclusions; b) permanent exclusions; c) persistent absenteeism; These factors have been identified as the risk of NEET indicators (RONIs). Provide young people with Agreement to award the Report the first quarterly Report the second quarterly monitoring opportunities to enter employment contract to a proficient training monitoring report on the report on the provider's performance to through the creation of the three year provider with experience of provider's performance to the the PEET panel and undertake further Bromley youth employment managing similar contracts and PEET panel and undertake contract monitoring activity as programme aimed at unemployed delivering similar outcomes. further contract monitoring appropriate.

activity as appropriate.

Programme launched and

running by April 2013.

residents aged 18 -24 by way of

apprenticeships and internships.

Lead Officer: Hannah Jackson

This will be achieved by:			
	Actions for 2013		
Aims	Spring Term	Summer Term	Autumn Term
Spring Term Update May 2013 Actions completed Green	LBB is working partnership with Bromley College of Further and Higher Education deliver the Star Project. The project was launched as part of the National apprenticeship Week in March. Further reports will be presented to the Resources PDS later this year.		
Ensure that BAEC meets the targets set by the SFA to deliver approved qualifications for adult learners. Courses include: level 1 courses for adults referred by Job Centre Plus (JCP) to help support them into employment, adult basic skills (literacy, numeracy and English language), ICT, business and administration, and independent living courses for adults with learning difficulties. Lead Officer: Carol Arnfield	Review progress made towards SFA allocation targets in autumn term. Plan interventions if underperformance identified (provision in addition to that listed below) Key targets for Spring term: 24 new JCP targeted courses: 8 new ICT, business & Admin 4 new languages courses	Review progress made towards SFA allocation targets in spring term. Plan interventions if underperformance identified (provision in addition to that listed below) Key targets for summer term 15 new JCP targeted courses 10 ICT, Business & Admin 5. new language courses Plan SFA funded provision for autumn term to meet 2013/14 SFA funding targets Prepare a report for the Education Portfolio Holder on the future options of the BAEC	Submit final data return to SFA reporting end of 2012/13 full year performance. Review progress against enrolment targets for full year courses (adult basic skills and independent living courses for adults with learning difficulties).
Spring Term Update May 2013 Green action completed	Learner response allocations profile on target. 25 Job Centre Plus courses planned, 23 ran. 12 ICT and business courses were planned and 10 ran (demand led hard to always to anticipate). Five language courses were planned three ran – again these are interest and demand led. There has been real growth in Job Centre Plus courses during 2013/14 already 47 courses have been run with another 18 courses planned (until end of summer term) with 518 enrolments compared to 30 courses and 208 enrolments. Demonstrating a flexible model that can turnaround responsive courses as required.		

We will measure achievement by:

At the end of the Summer Term the Borough will have a comprehensive overview of support that is available to young people in Bromley to enable them to participate in EET.

By Dec 2013

- o the Borough will know the EET participation school leavers for 95% of all school leavers and others of school leaving age;
- o more than 85% of all school leavers and others of school leaving age will be in EET

At the end of the three year project (2013-2016) a minimum of 80 eligible participants are employed as an apprentice or an intern a minimum of:

- o 70% of the total number of participants achieve sustainable employment;
- o 80% of apprentices achieve an industry recognised qualification within a framework recognised by the National Apprenticeship Service
- o 50% of interns complete 18 hours or more of continuous professional development

Adult education College (available at the end of the Summer Term reported in Autumn):

- o retention at adult skills courses for post 16 years is greater than 90%
- o attendance at adult skills courses for post 16 years is greater than 84%
- o achievement at adult skills courses for post 16 years is greater than 83%

Background documents available

Priority Priority	Document and Internet Link
Promote educational opportunity in the borough ensuring all families have a choice of good and outstanding schools and early years providers;	Report ED13019 Categorisation, Intervention and Support for High Priority Schools in Bromley Info Briefing ED13046 Achieving 2 year olds capital funding item 3 Info Briefing ED13063 Update on Ofsted Inspections July Ed PDS Report ED13067 Behaviour Services Update July Ed PDS
Work with governing bodies, the Department for education and others to expand popular and successful schools and create additional early years capacity;	Report ED13020 Effective Governance (Role of the Local Authority) Report ED130028 Consultation Outcomes: Proposals to Restructure Bromley Road and Worsley Bridge Schools Report ED13029 Consultation Outcomes: Proposal to Expand Keston CE Primary School Report ED130034 Basic Need Programme Update Report 5
Use the academy and Free School programme to promote and develop further that choice;	Information Briefing ED13035 Free Schools Update item 5
Support all maintained schools to enter into the academy programme to allow them to benefit from the opportunities it presents;	Information Briefing ED13038 Academy Update March item 6 Info Briefing ED13004 Annual Report Bromley Adult Education College
Encourage parents, faith groups and others to work with the borough to increase the range & diversity of the outstanding schools on offer;	
Ensure those pupils with special educational needs have good outcomes	Report ED13008 Outcomes from Statutory Consultation Process Regarding Expansion of Riverside Special School and Churchfields Primary School Report CS13005 Transition Strategy July Ed PDS Report ED13069 Update on SEN Pathfinder July Ed PDS
Ensure high quality provision continues for those leaving school and others over the school leaving age whether through preparation for employment, apprenticeships or higher education;	Report ED13031 Raising the Participation Age Info Briefing ED13004 Annual Report Bromley Adult Education College